



REVENUE & EXPENDITURES SUMMARY

General Fund

| Account Name | 2010-2011 Actual | 2011-2012 Actual | 2011-2012 Budget | 2012-2013 Budget | % Change |
|--|---------------------|---------------------|---------------------|---------------------|--------------|
| Revenues | | | | | |
| Taxes | \$ 3,028,172 | \$ 2,619,927 | \$ 3,092,464 | \$ 3,121,088 | 0.9% |
| Licenses & Permits | 299,548 | 291,984 | 420,400 | 376,400 | -10.5% |
| Fines | 152,097 | 125,076 | 192,500 | 150,200 | -22.0% |
| Miscellaneous Taxes | 2,328,445 | 2,083,430 | 2,241,000 | 2,306,700 | 2.9% |
| Other Income | 1,102,360 | 1,473,435 | 2,068,607 | 1,965,364 | -5.0% |
| Total Revenues | \$ 6,910,621 | \$ 6,593,852 | \$ 8,014,971 | \$ 7,919,752 | -1.2% |
| Expenditures | | | | | |
| General Administration | \$ 1,692,317 | \$ 1,983,322 | \$ 2,297,182 | \$ 2,120,984 | -7.7% |
| Public Works | 421,392 | 464,020 | 543,842 | 609,028 | 12.0% |
| Parks Program | 48,119 | 76,151 | 98,050 | 93,980 | -4.2% |
| Police | 2,992,535 | 2,795,339 | 3,776,260 | 3,834,212 | 1.5% |
| Fire | 1,035,403 | 966,074 | 1,259,514 | 1,187,696 | -5.7% |
| E.S.D.A. | - | 375 | 13,700 | 13,871 | 1.2% |
| Senior Center | 14,727 | 15,673 | 26,500 | 59,982 | 126.3% |
| Total Expenditures | \$ 6,204,494 | \$ 6,300,955 | \$ 8,015,048 | \$ 7,919,752 | -1.2% |
| Excess/(Deficiency) of Revenues over Expenditures | \$ 706,128 | \$ 292,898 | \$ (77) | \$ - | 0.0% |
| Fund Reserves Utilized | - | - | - | - | 0.0% |
| Net Revenues over Expenditures | \$ 706,128 | \$ 292,898 | \$ - | \$ - | - |

*Actual as of March 31, 2012



REVENUE DETAIL

General Fund

| Account Name | 2010-2011 Actual | 2011-2012 Actual | 2011-2012 Budget | 2012-2013 Budget | % Change |
|--|---------------------|---------------------|---------------------|---------------------|---------------|
| Revenue | | | | | |
| Taxes | | | | | |
| Property Taxes | \$ 1,732,911 | \$ 1,635,277 | \$ 2,103,080 | \$ 2,071,534 | -1.5% |
| Property Taxes - Police | 474,761 | 20,314 | - | - | 0.0% |
| Property Taxes - Fire | 168,317 | 7,008 | - | - | 0.0% |
| Property Taxes - E.S.D.A. | - | - | - | - | 0.0% |
| Property Taxes - Police/Fire Pension | 427,057 | - | 684,000 | 725,000 | 6.0% |
| IMRF/FICA Reimbursement | 225,126 | - | 305,384 | 324,554 | 6.3% |
| Tax Innerfund Transfer | - | 957,328 | - | - | 0.0% |
| Total Taxes | \$ 3,028,172 | \$ 2,619,927 | \$ 3,092,464 | \$ 3,121,088 | 0.9% |
| Licenses & Permits | | | | | |
| Zoning Board/Hearing Apps | \$ 300 | \$ - | \$ 500 | \$ 500 | 0.0% |
| Building & Electrical Permits | 85,365 | 82,234 | 80,000 | 80,000 | 0.0% |
| Cable TV Revenue | 96,637 | 102,997 | 94,000 | 100,000 | 6.4% |
| Landlord Crime Free Housing Prevention | 9,650 | 9,775 | 10,000 | 10,000 | 0.0% |
| Business Licenses | 37,095 | 20,150 | 50,000 | 45,000 | -10.0% |
| Vehicle Licenses | 69,335 | 75,720 | 185,000 | 140,000 | -24.3% |
| Animal Licenses | 1,166 | 1,109 | 900 | 900 | 0.0% |
| Total Licenses & Permits | \$ 299,548 | \$ 291,984 | \$ 420,400 | \$ 376,400 | -10.5% |
| Fines | | | | | |
| Police DUI Related Revenue | \$ 100 | \$ 180 | \$ 2,500 | \$ 200 | -92.0% |
| Police Fines | 126,335 | 90,057 | 170,000 | 125,000 | -26.5% |
| Building Code Fines | 25,662 | 34,839 | 20,000 | 25,000 | 25.0% |
| Total Fines | \$ 152,097 | \$ 125,076 | \$ 192,500 | \$ 150,200 | -22.0% |
| Miscellaneous Taxes | | | | | |
| Sales Tax | \$ 936,847 | \$ 867,533 | \$ 945,000 | \$ 950,000 | 0.5% |
| Utility Tax | 392,451 | 369,452 | 385,000 | 390,000 | 1.3% |
| Municipal Auto Rental Tax | 12,476 | 12,070 | 13,000 | 13,000 | 0.0% |
| Income Tax | 780,051 | 596,960 | 718,000 | 712,000 | -0.8% |
| State Use Tax | 128,210 | 137,745 | 110,000 | 146,700 | 33.4% |
| Personal Property Replacement Tax | 38,065 | 26,245 | 25,000 | 25,000 | 0.0% |
| Real Estate Transfer Tax | 40,345 | 73,424 | 45,000 | 70,000 | 55.6% |
| Total Miscellaneous Taxes | \$ 2,328,445 | \$ 2,083,430 | \$ 2,241,000 | \$ 2,306,700 | 2.9% |
| Other Income | | | | | |
| Alarm Permits | 414 | 1,320 | 4,500 | 1,000 | -77.8% |
| Grass Cutting Fees | 6,457 | 534 | 5,000 | 700 | -86.0% |
| Towed Vehicle Administration Fee | 76,250 | 54,500 | 82,000 | 60,000 | -26.8% |
| Foreign Fire Insurance | 7,744 | 8,302 | 8,000 | 8,500 | 6.3% |
| Fire Protection Fees | 7,400 | 7,200 | 7,500 | 7,300 | -2.7% |
| Health Inspection Fees | 7,105 | 3,900 | 7,300 | 5,000 | -31.5% |
| Facility Rent | 4,245 | 7,920 | 3,500 | 6,000 | 71.4% |
| Interest Income | 2,006 | 569 | 500 | 500 | 0.0% |
| Proceeds Sale of Surplus Property | 2,200 | 4,501 | - | - | 0.0% |
| Police Miscellaneous | 9,419 | - | 2,000 | 2,000 | 0.0% |
| Newsletter Advertising | 2,700 | 5,700 | 6,000 | 16,000 | 166.7% |
| Police Report Fees | 2,774 | 1,630 | 2,000 | 1,800 | -10.0% |
| Project Reimbursement Fire | 55 | - | - | - | 0.0% |
| Returned Check Charge | 140 | 140 | - | 150 | 100.0% |
| FEMA Reimbursement | - | 17,547 | - | - | 0.0% |



REVENUE DETAIL

General Fund

| Account Name | 2010-2011 Actual | 2011-2012 Actual | 2011-2012 Budget | 2012-2013 Budget | % Change |
|------------------------------------|---------------------|---------------------|---------------------|---------------------|--------------|
| Telecommunications Maintenance Fee | 367,343 | 317,656 | 412,000 | 360,000 | -12.6% |
| Cell Tower Rental | 115,014 | 110,841 | 143,000 | 143,000 | 0.0% |
| Park Programs | 3,246 | 3,903 | 3,500 | 4,000 | 14.3% |
| Park Program Events | - | 16,680 | - | 5,000 | 100.0% |
| Grants | 3,529 | 883 | 17,000 | - | -100.0% |
| Reimbursement Court Order | 1,300 | 1,400 | 6,000 | - | -100.0% |
| Yard Waste Stickers | 8,650 | 8,580 | 7,500 | 8,500 | 13.3% |
| Cops & Bobbers Program | - | 4 | - | - | 0.0% |
| Vest Grant | - | 9,021 | - | - | 0.0% |
| Roll Service Lease Agreement | - | 152,614 | 242,000 | 258,674 | 6.9% |
| SAFER GRANT Fire Dept | - | 113,552 | 43,000 | 50,000 | 16.3% |
| Weapons Reimbursement Police | 1,600 | - | - | - | 0.0% |
| Transfer In | 0 | 255,521 | - | 217,483 | 0.0% |
| Miscellaneous | 1,310 | 4,406 | 1,500 | 5,000 | 233.3% |
| Senior Center Programs | 262 | 100 | - | 500 | 100.0% |
| Garnishment to Village | 150 | - | - | - | 0.0% |
| Miscellaneous Fire | 25 | 35 | - | - | 0.0% |
| Homewood Disposal Transfer In | 471,023 | 364,476 | 500,000 | 500,000 | 0.0% |
| Appropriations Adjustment | - | - | 564,807 | 304,257 | |
| Total Other Income | \$ 1,102,360 | \$ 1,473,435 | \$ 2,068,607 | \$ 1,965,364 | -5.0% |
| Total Corporate Revenue | \$ 6,910,621 | \$ 6,593,852 | \$ 8,014,971 | \$ 7,919,752 | -1.2% |

*Actual as of March 31, 2012



EXPENDITURE SUMMARY BY DEPARTMENT

General Fund

| Program | 2010-2011 Actual | 2011-2012 Actual | 2011-2012 Budget | 2012-2013 Budget | % Change |
|---------------------------------|---------------------|---------------------|---------------------|---------------------|-------------|
| <u>Administration</u> | | | | | |
| Mayor | \$ 12,923 | \$ 12,346 | \$ 13,500 | \$ 13,500 | 0.0% |
| Treasurer | 1,500 | 2,042 | 3,000 | 3,000 | 0.0% |
| Trustees | 35,000 | 24,955 | 36,000 | 36,000 | 0.0% |
| Village Clerk | 2,000 | 1,000 | 2,000 | 2,000 | 0.0% |
| Village Collector | 100 | - | 100 | 100 | 0.0% |
| Village Administrator | 61,250 | 94,955 | 102,000 | 105,060 | 3.0% |
| Assist Village Administrator | - | - | - | - | 0.0% |
| Dept. Supervisor / Admin | 65,720 | 69,368 | 75,182 | 77,437 | 3.0% |
| Full Time Employees | 82,711 | 93,560 | 115,000 | 126,950 | 10.4% |
| Part Time Employees | 23,218 | 53,409 | 47,000 | 53,410 | 13.6% |
| Contract Services | 21,236 | 61,410 | 80,000 | 71,000 | -11.3% |
| Consulting Services | - | - | - | - | 0.0% |
| Liquor Commissioner | 1,500 | 1,500 | 1,500 | 1,500 | 0.0% |
| Employers FICA/IMRF | 42,882 | 50,704 | 54,500 | 57,819 | 6.1% |
| Unemployment Insurance | 3,928 | - | 1,500 | 1,500 | 0.0% |
| Office Supplies | 16,518 | 14,917 | 12,000 | 12,000 | 0.0% |
| Data Processing | 16,111 | 14,566 | 35,000 | 18,000 | -48.6% |
| Copier Supplies and Maint | 1,866 | 1,836 | 2,000 | 2,000 | 0.0% |
| Postage | 5,161 | 3,413 | 10,000 | 10,000 | 0.0% |
| Pittman Family Fund Expense | - | 9,857 | - | - | 0.0% |
| Employee Appreciation | 1,300 | 2,467 | 4,000 | 4,000 | 0.0% |
| Telephone | 2,107 | 4,298 | 3,000 | 3,000 | 0.0% |
| HRC Expense & Legal Services | - | - | - | - | 0.0% |
| Legal Notices | 777 | 676 | 2,500 | 2,500 | 0.0% |
| Newsletter | 9,359 | 24,860 | 16,000 | 20,000 | 25.0% |
| Code of Ordinances Expense | 4,305 | 5,259 | 5,000 | 30,000 | 500.0% |
| Dues Subscriptions Memberships | 10,738 | 13,132 | 12,000 | 15,000 | 25.0% |
| Legal Services | 90,928 | 94,710 | 95,000 | 95,000 | 0.0% |
| Auditing | 43,233 | 39,000 | 47,000 | 50,000 | 6.4% |
| E-Com Annual Expense | 184,878 | 222,235 | 287,000 | 262,730 | -8.5% |
| Legal Service Board of Trustees | 874 | - | - | - | 0.0% |
| Group Insurance and Hospital | 28,802 | 24,246 | 35,000 | 35,000 | 0.0% |
| Workers Comp Insurance | (67,609) | (2,781) | 3,400 | 3,400 | 0.0% |
| Liability Insurance | 240,245 | 272,806 | 350,000 | 280,000 | -20.0% |
| Expenses - Village Admin | - | 113 | 1,500 | 1,500 | 0.0% |
| Utilities Consulting AM Audit | - | - | - | 15,000 | 0.0% |
| Board Member Training | - | 310 | 1,500 | 1,500 | 0.0% |
| Utilities | 1,046 | 18,733 | 3,000 | 3,000 | 0.0% |
| Personnel Training | 2,263 | 13,066 | 2,500 | 25,000 | 900.0% |
| Travel Lodging Meals | 6,832 | 7,176 | 7,000 | 5,000 | -28.6% |
| Purchase of Network Server | - | - | - | 5,000 | 100.0% |
| Donations/Memorials | 1,804 | 4,100 | 5,000 | 5,000 | 0.0% |



EXPENDITURE SUMMARY BY DEPARTMENT

General Fund

| Program | 2010-2011 Actual | 2011-2012 Actual | 2011-2012 Budget | 2012-2013 Budget | % Change |
|-------------------------------|---------------------|---------------------|---------------------|---------------------|--------------|
| Police and Fire Commission | 11,012 | 13,152 | 25,000 | 10,000 | -60.0% |
| IKE Buyout Grant | - | 8,996 | - | - | 0.0% |
| Grant Expense | 550 | 44,890 | - | 10,000 | 100.0% |
| TCSP Grant | - | 3,600 | - | 5,000 | 100.0% |
| Web Site Expense | 300 | 275 | 3,000 | 1,500 | -50.0% |
| Vehicle Stickers | 7,800 | 2,067 | 5,000 | 8,000 | 60.0% |
| Purchase of Copy Machine | - | 2,208 | - | 8,700 | 100.0% |
| Economic Incentive Agreements | 275 | 2,235 | 5,000 | 5,000 | 0.0% |
| Computer Programs/Equipment | 34,327 | 27,426 | 50,000 | 39,180 | -21.6% |
| Glenwood Plaza TIF Project | 104,896 | 75,629 | 50,000 | - | -100.0% |
| TIF Industrial North | 37,205 | 62,947 | 75,000 | - | -100.0% |
| Railroad Property Rental | 2,185 | 2,251 | 2,500 | 2,500 | 0.0% |
| TIF Town Center | 31,902 | 8,474 | 75,000 | 56,697 | -24.4% |
| OSLAD Grant Expense | - | 1,893 | - | - | 0.0% |
| Purchase of Vehicle | - | 29,881 | 25,000 | - | -100.0% |
| Engineering Services | 14,826 | 21,038 | 10,000 | 20,000 | 100.0% |
| Homewood Disposal | 485,367 | 419,282 | 500,000 | 500,000 | 0.0% |
| Transfer Out | 4,949 | - | - | - | 0.0% |
| Miscellaneous | 1,216 | 2,834 | 1,000 | 1,500 | 50.0% |
| Total Administration | \$ 1,692,317 | \$ 1,983,322 | \$ 2,297,182 | \$ 2,120,984 | -7.7% |

Public Works

| | | | | | |
|------------------------------|-----------|-----------|-----------|-----------|--------|
| Dept. Supervisor | \$ 25,900 | \$ 25,535 | \$ 26,777 | \$ 27,580 | 3.0% |
| Full Time Employees | 115,511 | 119,217 | 138,000 | 139,050 | 0.8% |
| Overtime | 21,716 | 13,632 | 32,000 | 32,960 | 3.0% |
| Holiday Pay | - | - | 3,000 | 3,090 | 3.0% |
| Lawn Care Services | 28,331 | 28,843 | 30,000 | 30,000 | 0.0% |
| Employers FICA/IMRF | 27,261 | 27,873 | 32,765 | 33,748 | 3.0% |
| Unemployment Insurance | 2,460 | 5,740 | 5,000 | 8,000 | 60.0% |
| Printing and Advertising | 898 | 130 | 1,500 | 1,500 | 0.0% |
| Office Supplies | 414 | - | 1,500 | 500 | -66.7% |
| Postage | 442 | 259 | 700 | 500 | -28.6% |
| Cleaning Supplies | - | - | 5,000 | 2,500 | -50.0% |
| Mechanical Supplies | - | - | 5,000 | 2,500 | -50.0% |
| Telephone | 1,465 | 1,916 | 3,000 | 3,000 | 0.0% |
| Legal Services | 1,954 | 270 | 2,000 | 2,000 | 0.0% |
| Group Insurance and Hospital | 55,187 | 21,799 | 40,500 | 40,500 | 0.0% |
| Workers Comp Insurance | 40,000 | 23,500 | 23,500 | 23,500 | 0.0% |
| Liability Insurance | - | - | - | - | 0.0% |
| Personnel Training | - | 40 | 3,000 | 3,000 | 0.0% |
| Travel Lodging meals | 140 | 328 | 1,000 | 1,000 | 0.0% |
| Physicals | 1,015 | 540 | 2,000 | 2,000 | 0.0% |
| Gas and Oil | 25,453 | 17,180 | 25,000 | 25,000 | 0.0% |
| Repair/Maint Communication | - | 33 | 2,000 | 2,000 | 0.0% |



EXPENDITURE SUMMARY BY DEPARTMENT

General Fund

| Program | 2010-2011 Actual | 2011-2012 Actual | 2011-2012 Budget | 2012-2013 Budget | % Change |
|----------------------------------|---------------------|---------------------|---------------------|---------------------|--------------|
| Repair/Maint Vehicles | 1,804 | 4,349 | 25,000 | 15,000 | -40.0% |
| Repair/Maint Gen Tools/Equip | 8,762 | 4,767 | 10,000 | 10,000 | 0.0% |
| Repair/Maint Municipal Buildings | 36,208 | 103,545 | 30,000 | 40,000 | 33.3% |
| Maint Municipal Grounds | 7,807 | 24,002 | 25,000 | 20,000 | -20.0% |
| Purchase Gen'l Tools/ Equipment | 10,112 | 29,776 | 10,000 | 10,000 | 0.0% |
| Purchase Personnel Equipment | 4,372 | 1,567 | 8,000 | 5,000 | -37.5% |
| Flags | - | 350 | 500 | 500 | 0.0% |
| Tree Contractor/Replacement | - | - | 25,000 | 25,000 | 0.0% |
| HVAC Maintenance | - | 195 | 12,600 | 12,600 | 0.0% |
| Holiday Decorations | 1,062 | 2,605 | 10,000 | 5,000 | -50.0% |
| Festival Expenses | - | - | - | - | 0.0% |
| Computer Programs/Equipment | - | 2,202 | 3,000 | 2,500 | -16.7% |
| Purchase of Vehicles | - | - | - | 75,000 | 0.0% |
| Lawn Equipment | - | - | 500 | 500 | 0.0% |
| Miscellaneous | 3,121 | 3,828 | 1,000 | 4,000 | 300.0% |
| Total Public Works | \$ 421,392 | \$ 464,020 | \$ 543,842 | \$ 609,028 | 12.0% |

Parks Program

| | | | | | |
|-------------------------------|------------------|------------------|------------------|------------------|--------------|
| Park Directors Salary | \$ 6,807 | \$ 3,934 | \$ 12,000 | \$18,035 | 50.3% |
| Part Time Employees | - | 22,308 | 2,500 | 6,120 | 144.8% |
| July 4th Overtime | - | - | 25,000 | - | -100.0% |
| Employers FICA/IMRF | 521 | 2,007 | 1,000 | 2,575 | 157.5% |
| Volunteer Appreciation | - | - | 500 | 500 | 0.0% |
| Utilities | 4,181 | 5,366 | 5,000 | 6,000 | 20.0% |
| Summer/Winter Activities | - | 1,417 | 600 | 1,500 | 150.0% |
| Park Program Expenses | 2,845 | 3,447 | 2,000 | 5,000 | 150.0% |
| Easter Program | 2,744 | (1,210) | 850 | 850 | 0.0% |
| July 4th Expenses | 8,375 | 10,191 | 15,000 | 8,000 | -46.7% |
| Kids Day Out/Summer Bash | 1,776 | 2,825 | 4,100 | 4,100 | 0.0% |
| Halloween/Hayride Expenses | 399 | 590 | 500 | 800 | 60.0% |
| Christmas in the Park Expense | 584 | 290 | 2,500 | 1,500 | -40.0% |
| Tents | 4,424 | - | 5,500 | - | -100.0% |
| Transportation (Bus, Vans) | - | - | 2,000 | 2,000 | 0.0% |
| Repair/Main Gen Tools/Equip | - | - | 2,500 | 2,500 | 0.0% |
| Repair/Main Municipal Bldgs | 3,790 | 5,414 | 2,000 | 2,000 | 0.0% |
| Maint Municipal Grounds | 11,674 | 6,915 | 3,000 | 8,000 | 166.7% |
| Fireworks | - | 12,645 | 10,000 | 13,000 | 30.0% |
| Playground Equipment | - | - | - | 10,000 | 100.0% |
| Misc. (Includes Brochure) | - | 12 | 1,500 | 1,500 | 0.0% |
| Total Parks Program | \$ 48,119 | \$ 76,151 | \$ 98,050 | \$ 93,980 | -4.2% |

Police

| | | | | | |
|-------------------------------|--------|--------|-----------|--------|---------|
| Police Dept Comp Time Payroll | \$ - | \$ 934 | \$ 10,000 | \$ - | -100.0% |
| Part Time Police Officers Pay | 32,187 | 43,531 | 50,000 | 63,654 | 27.3% |



EXPENDITURE SUMMARY BY DEPARTMENT

General Fund

| Program | 2010-2011 Actual | 2011-2012 Actual | 2011-2012 Budget | 2012-2013 Budget | % Change |
|----------------------------------|---------------------|---------------------|---------------------|---------------------|-------------|
| Department Supervisor | 109,077 | 84,923 | 92,000 | 94,760 | 3.0% |
| Full Time employees | 1,402,966 | 1,400,795 | 1,580,000 | 1,585,860 | 0.4% |
| Part Time Records Clerks | 92,776 | 92,311 | 105,000 | 85,000 | -19.0% |
| Crossing Guards | 27,014 | 22,825 | 25,000 | 25,000 | 0.0% |
| Overtime Wages | 109,097 | 128,713 | 100,000 | 100,000 | 0.0% |
| Holiday Pay | 57,557 | 57,279 | 100,000 | 100,000 | 0.0% |
| Personal Leave Pay | - | - | - | - | 0.0% |
| Employers FICA/IMRF | 150,683 | 182,748 | 166,250 | 171,238 | 3.0% |
| Pension Contribution | 344,055 | - | 600,000 | 625,000 | 4.2% |
| Unemployment Insurance | - | 122 | - | - | 0.0% |
| Office Supplies | 11,508 | 11,505 | 9,000 | 10,000 | 11.1% |
| Postage | 4,649 | 3,155 | 10,000 | 10,000 | 0.0% |
| Telephone | 6,780 | 9,349 | 11,000 | 11,000 | 0.0% |
| Dues Subscriptions/memberships | 15,706 | 8,305 | 10,000 | 15,000 | 50.0% |
| Legal Services | 20,633 | 20,462 | 40,000 | 40,000 | 0.0% |
| Municipal Systems | 15,972 | 9,820 | 12,000 | 12,000 | 0.0% |
| Group Insurance/Hospital | 206,589 | 207,286 | 241,160 | 210,000 | -12.9% |
| Workers Comp Insurance | 165,000 | 105,000 | 105,000 | 96,300 | -8.3% |
| Liability Insurance | - | - | - | - | 0.0% |
| Utilities | - | 3,385 | 3,000 | 3,000 | 0.0% |
| Personnel Training | 7,985 | 22,755 | 20,000 | 20,000 | 0.0% |
| Travel Lodging Meals | 4,271 | 4,343 | 10,000 | 10,000 | 0.0% |
| Public Education Programs | - | 873 | - | - | 0.0% |
| Physicals | - | 1,435 | 5,000 | 1,100 | -78.0% |
| Uniforms | 21,047 | 13,432 | 27,000 | 30,000 | 11.1% |
| Gas and Oil | 66,071 | 61,926 | 75,000 | 75,000 | 0.0% |
| Grant Expense | 900 | 25,227 | 5,000 | 5,000 | 0.0% |
| Repair/Maint Communication | 11,145 | 9,093 | 15,000 | 25,000 | 66.7% |
| Repair/Maint Copy machine | 3,755 | (6) | 3,000 | 5,000 | 66.7% |
| Repair/Maint Vehicles | 35,037 | 35,713 | 30,000 | 30,000 | 0.0% |
| Repair/Maint Gen Tools/Equip | 558 | 6,000 | 5,000 | 5,000 | 0.0% |
| Repair/Maint. Municipal Blds. | 5,037 | 1,319 | 4,000 | 5,500 | 37.5% |
| Radar Equipment | - | - | 12,000 | 12,000 | 0.0% |
| in Car L3 Cameras | - | - | 75,350 | 81,000 | 7.5% |
| Evidence MGMT System | - | - | 13,500 | 13,300 | -1.5% |
| Portable Truck Weight Scale | - | - | 10,000 | 11,000 | 10.0% |
| 3m Opticom | - | 3,172 | 5,000 | 3,000 | -40.0% |
| Municipal Security Cameras (CTC) | - | 89,849 | 58,000 | 10,000 | -82.8% |
| Spillman Touch/ 4 Ipad 32 GB | - | 14,117 | 13,500 | 13,500 | 0.0% |
| Range Usage/Ammunition | - | 3,012 | 5,000 | 5,000 | 0.0% |
| Purchase /Gen Tools Equip | 5,298 | 3,372 | 5,000 | 5,000 | 0.0% |
| Purchase of Camera/Film/Paper | - | 3,414 | 4,500 | - | -100.0% |
| Vest Program | 41 | 23,078 | - | 2,000 | 100.0% |
| Purchase of Camera/Film/Paper | - | - | - | - | 0.0% |



EXPENDITURE SUMMARY BY DEPARTMENT

General Fund

| Program | 2010-2011 Actual | 2011-2012 Actual | 2011-2012 Budget | 2012-2013 Budget | % Change |
|------------------------------|---------------------|---------------------|---------------------|---------------------|-------------|
| Computer Programs/Equipment | 6,445 | 28,792 | 27,000 | 54,000 | 100.0% |
| Purchase of Vehicles | 45,850 | 37,878 | 52,000 | 96,000 | 84.6% |
| Communication Equipment | 4,796 | 7,195 | 25,000 | 20,000 | -20.0% |
| Board Up Expense | - | 1,884 | - | 2,500 | 100.0% |
| Principle Capital Leases | - | - | - | - | 0.0% |
| Interest EXP Capital Lease | - | - | - | - | 0.0% |
| Towing Services | - | - | - | 3,000 | 100.0% |
| TASER X2 | - | - | - | 15,000 | 100.0% |
| MSI License Plate Reader | - | - | - | - | 0.0% |
| Public Education Programs | - | - | - | 3,000 | 100.0% |
| Prisoner Food | - | - | - | 2,500 | 100.0% |
| Purchase-Personnel Equipment | - | - | - | 5,000 | 100.0% |
| Police Crime Prevention | - | - | - | 3,000 | 100.0% |
| Miscellaneous | 2,051 | 5,018 | 2,000 | 5,000 | 150.0% |
| Total Police | \$ 2,992,535 | \$ 2,795,339 | \$ 3,776,260 | \$ 3,834,212 | 1.5% |

Fire

| | | | | | |
|--------------------------------|-----------|-----------|------------|-----------|--------|
| Department Supervisor | \$ 87,096 | \$ 95,923 | \$ 102,000 | \$ 97,603 | -4.3% |
| Full Time employees | 202,011 | 186,127 | 259,000 | 234,840 | -9.3% |
| Part Time Inspectors | 8,980 | 8,295 | 7,500 | 30,023 | 300.3% |
| Secretarial Services | 35,897 | 36,195 | 58,000 | 59,740 | 3.0% |
| Overtime Wages | - | - | 1,000 | 1,000 | 0.0% |
| Paid on Call | 70,206 | 68,977 | 76,000 | 81,000 | 6.6% |
| Sleep in Pay | 96,899 | 86,642 | 96,800 | 96,800 | 0.0% |
| Duty Shift Assignment | 47,185 | 42,578 | 48,000 | 49,000 | 2.1% |
| Contract Services | 70,460 | 45,006 | 65,714 | 67,690 | 3.0% |
| Employers FICA/IMRF | 44,123 | 42,628 | 50,000 | 51,500 | 3.0% |
| Pension Contributions | 83,002 | - | 100,000 | 100,000 | 0.0% |
| Unemployment Insurance | - | - | - | - | 0.0% |
| Building Code Hearings | 3,488 | 4,105 | 2,100 | 3,700 | 76.2% |
| Planning and Zoning | 1,042 | 120 | 2,000 | 1,500 | -25.0% |
| Printing and Advertising | 2,525 | 563 | 2,500 | 1,200 | -52.0% |
| Office Supplies | 2,639 | 2,816 | 3,000 | 3,400 | 13.3% |
| Postage | 1,438 | 1,039 | 1,500 | 1,400 | -6.7% |
| Food Service Inspections | 1,924 | 442 | 1,500 | 1,000 | -33.3% |
| Telephone | 11,618 | 9,984 | 8,300 | 9,700 | 16.9% |
| Dues Subscriptions/Memberships | 874 | 1,080 | 4,500 | 4,000 | -11.1% |
| Legal Services | 8,772 | 4,569 | 3,500 | 3,500 | 0.0% |
| Legal Fees Zoning | 1,131 | 634 | 2,000 | 1,500 | -25.0% |
| Group Insurance/Hospital | 54,537 | 45,075 | 63,000 | 63,000 | 0.0% |
| Workers Comp Insurance | 35,000 | 103,000 | 103,000 | 92,000 | -10.7% |



EXPENDITURE SUMMARY BY DEPARTMENT

General Fund

| Program | 2010-2011 Actual | 2011-2012 Actual | 2011-2012 Budget | 2012-2013 Budget | % Change |
|-----------------------------|---------------------|---------------------|---------------------|---------------------|--------------|
| Liability Insurance | - | - | - | - | 0.0% |
| Utilities | 319 | 1,154 | 3,000 | 3,000 | 0.0% |
| Personnel Training | 6,714 | 10,506 | 10,500 | 12,000 | 14.3% |
| Travel Lodging Meals - Misc | - | 644 | - | - | 0.0% |
| Public Education Programs | 68 | 2,894 | 2,000 | 3,000 | 50.0% |
| Physicals | 1,080 | 2,670 | 1,500 | 2,000 | 33.3% |
| Uniforms | 1,721 | 2,022 | 8,000 | 8,000 | 0.0% |
| Gas and Oil | 25,292 | 21,097 | 25,000 | 22,000 | -12.0% |
| Station Supplies | 221 | 80 | 2,000 | 2,000 | 0.0% |
| Fire Dept Grant Expense | 73,664 | 26,887 | 12,000 | 8,000 | -33.3% |
| Repair/Main Vehicles | 21,481 | 29,364 | 25,000 | 22,000 | -12.0% |
| MABAS Expense | 3,668 | 2,694 | 4,400 | 4,400 | 0.0% |
| Repair/Main Gen Tools/Equip | 8,974 | 5,947 | 10,000 | 10,000 | 0.0% |
| Maintenance Station 1 | 2,301 | 1,929 | 7,000 | 6,000 | -14.3% |
| Maintenance Station 2 | 3,716 | 4,344 | 6,000 | 6,000 | 0.0% |
| Grass Cutting Fees | - | - | - | - | 0.0% |
| Copy Machine | 434 | 445 | 1,000 | 1,000 | 0.0% |
| Grass Cutting Vacant Homes | 4,319 | 2,800 | 4,000 | 4,000 | 0.0% |
| Computer Programs Equip | 1,769 | 2,905 | 15,700 | 15,700 | 0.0% |
| Purchase of Vehicles | - | 57,928 | 58,000 | - | -100.0% |
| Communications Equipment | 4,582 | 2,010 | 1,500 | 1,500 | 0.0% |
| Principal - Capital Leases | - | - | - | - | 0.0% |
| Interest Exp Capital Lease | - | - | - | - | 0.0% |
| Miscellaneous | 4,233 | 1,957 | 2,000 | 2,000 | 0.0% |
| Total Fire | \$ 1,035,403 | \$ 966,074 | \$ 1,259,514 | \$ 1,187,696 | -5.7% |

E.S.D.A.

| | | | | | |
|-----------------------|-------------|---------------|------------------|------------------|-------------|
| Dept Supervisor | \$ - | \$ - | \$ 1,000 | \$ 1,030 | 3.0% |
| Part Time Employees | - | - | 4,000 | 4,120 | 3.0% |
| Employers FICA/IMRF | - | - | 700 | 721 | 3.0% |
| Uniforms | - | 375 | 3,500 | 3,500 | 0.0% |
| Communications | - | - | 4,500 | 4,500 | 0.0% |
| Total E.S.D.A. | \$ - | \$ 375 | \$ 13,700 | \$ 13,871 | 1.2% |

Senior Center

| | | | | | |
|---------------------|--------|-------|--------|-----------|--------|
| Directors Salary | \$ - | \$ - | \$ - | \$ 35,020 | 100.0% |
| Part Time Employees | 12,236 | 7,069 | 20,000 | 10,609 | -47.0% |
| Employers FICA/IMRF | 400 | 525 | 1,600 | 6,953 | 334.5% |
| Office Supplies | 18 | 720 | 100 | 800 | 700.0% |
| Postage | - | - | - | 800 | 100.0% |
| Telephone/Internet | - | 3,929 | 800 | 800 | 0.0% |
| Utilities | 2,060 | 1,234 | 1,500 | 1,500 | 0.0% |
| Special Events | - | 587 | 2,000 | 3,000 | 50.0% |
| Senior Center Sign | - | - | - | - | 0.0% |



EXPENDITURE SUMMARY BY DEPARTMENT

General Fund

| Program | 2010-2011 Actual | 2011-2012 Actual | 2011-2012 Budget | 2012-2013 Budget | % Change |
|----------------------------|---------------------|---------------------|---------------------|---------------------|---------------|
| Miscellaneous | 12 | 1,610 | 500 | 500 | 0.0% |
| Total Senior Center | \$ 14,727 | \$ 15,673 | \$ 26,500 | \$ 59,982 | 126.3% |
| Total Expenditures | \$ 6,204,494 | \$ 6,300,955 | \$ 8,015,048 | \$ 7,919,752 | -1.2% |

*Actual as of March 31, 2012


REVENUE & EXPENDITURES BY FUND
Road & Bridge

| Account Name | 2010-2011 Actual | 2011-2012 Actual | 2011-2012 Budget | 2012-2013 Budget | % Change |
|--|---------------------|---------------------|---------------------|---------------------|---------------|
| Revenue | | | | | |
| Property Taxes | \$ 24,711 | \$ 17,120 | \$ 20,000 | \$ 20,000 | 0.0% |
| Vehicle Stickers | 161,436 | 7,999 | - | - | 0.0% |
| Personal Property Rep. Tax | 805 | 830 | - | - | 0.0% |
| Interest Income | - | - | - | - | 0.0% |
| Bad Check Charge | - | - | - | - | 0.0% |
| Grants | 18,750 | - | - | - | 0.0% |
| Transfer - In | - | 117,862 | - | - | 0.0% |
| Miscellaneous Other Income | - | - | - | - | 0.0% |
| Total Revenue | \$ 205,703 | \$ 143,811 | \$ 20,000 | \$ 20,000 | 0.0% |
| Expenditures | | | | | |
| Energy/Street Lighting | \$ 30,329 | \$ 17,277 | \$ 25,000 | \$ 25,000 | 0.0% |
| Signs for Traffic Control | 13,047 | 15,849 | 50,000 | 25,000 | -50.0% |
| Repair/Maintenance Vehicle | 45,527 | 29,266 | 35,000 | 35,000 | 0.0% |
| Repair/Maintenance Storm Sewers | 7,954 | 3,635 | 10,000 | 10,000 | 0.0% |
| Street Lighting Maintenance | 12,074 | 11,189 | 10,000 | 15,000 | 50.0% |
| Repair/Maintenance Traffic Signals | 10,010 | 14,203 | 8,000 | 25,000 | 212.5% |
| Streets/Sidewalks/Roadways | 27,612 | 14,266 | 50,000 | 50,000 | 0.0% |
| Vehicle Stickers | 3,103 | - | - | - | 0.0% |
| Purchase of Vehicles | 25,044 | 11,414 | 100,000 | - | -100.0% |
| Engineering Services | - | - | - | - | 0.0% |
| Principle - Capital Lease | - | - | - | - | 0.0% |
| Interest Exp Capital Lease | - | - | - | - | 0.0% |
| Transfer Out | - | - | - | - | 0.0% |
| Total Expenditures | \$ 174,699 | \$ 117,100 | \$ 288,000 | \$ 185,000 | -35.8% |
| Excess/(Deficiency) of Revenues over Expenditures | \$ 31,004 | \$ 26,711 | \$ (268,000) | \$ (165,000) | 0.0% |
| Fund Reserves Utilized | - | - | 268,000 | 165,000 | 0.0% |
| Net Revenues over Expenditures | \$ 31,004 | \$ 26,711 | \$ - | \$ - | - |

*Actual as of March 31, 2012

Village of Glenwood



REVENUE & EXPENDITURES

Motor Fuel Tax

| Account Name | 2010-2011 Actual | 2011-2012 Actual | 2011-2012 Budget | 2012-2013 Budget | % Change |
|--|---------------------|---------------------|---------------------|---------------------|---------------|
| Revenue | | | | | |
| Motor Fuel Tax Receipts | \$ 227,684 | \$ 204,725 | \$ 230,000 | \$ 224,000 | -2.6% |
| Interest Income | 10,955 | 171 | 300 | - | -100.0% |
| Transfer - In | - | - | - | - | 0.0% |
| Miscellaneous | 39,084 | - | - | - | 0.0% |
| Loan Program | - | 39,084 | - | - | 0.0% |
| Total Revenue | <u>\$ 277,723</u> | <u>\$ 243,980</u> | <u>\$ 230,300</u> | <u>\$ 224,000</u> | <u>-2.7%</u> |
| Expenditures | | | | | |
| Street Sweeping | \$ 6,033 | \$ 6,373 | \$ 12,000 | \$ 45,000 | 275.0% |
| Road Salt | 45,850 | 25,144 | 90,000 | 80,000 | -11.1% |
| Street Lighting Maintenance | - | - | 5,000 | 8,000 | 60.0% |
| Streets/Sidewalks/Roadways | - | 78,900 | 944,877 | - | -100.0% |
| Engineering Services | 29,216 | 16,000 | 1,000 | - | -100.0% |
| 2010 Bond Expense | - | 100,000 | 100,000 | 100,000 | 0.0% |
| Transfer Out | - | - | - | - | 0.0% |
| Total Expenditures | <u>\$81,099</u> | <u>\$226,417</u> | <u>\$1,152,877</u> | <u>\$233,000</u> | <u>-79.8%</u> |
| Excess/(Deficiency) of Revenues over Expenditures | <u>\$ 196,623</u> | <u>\$ 17,563</u> | <u>\$ (922,577)</u> | <u>\$ (9,000)</u> | <u>0.0%</u> |
| Fund Reserves Utilized | <u>-</u> | <u>-</u> | <u>922,577</u> | <u>9,000</u> | <u>0.0%</u> |
| Net Revenues over Expenditures | <u>\$ 196,623</u> | <u>\$ 17,563</u> | <u>\$ -</u> | <u>\$ -</u> | <u>-</u> |

*Actual as of March 31, 2012



REVENUE & EXPENDITURES FUND

Sewer & Water Fund

| Account Name | 2010-2011 Actual | 2011-2012 Actual | 2011-2012 Budget | 2012-2013 Budget | % Change |
|---------------------------------|---------------------|---------------------|---------------------|---------------------|-------------|
| Revenue | | | | | |
| IMRF & FICA Reimbursement | \$ 45,683 | \$ - | \$ 68,000 | \$ 70,040 | 3.0% |
| Misc Clerical Fees / S&W | - | - | - | - | 0.0% |
| Interest Income | 10,367 | 1,123 | 1,500 | 500 | -66.7% |
| Water Usage | 1,515,238 | 1,380,024 | 1,515,000 | 1,515,000 | 0.0% |
| Sewer Usage | - | - | - | - | 0.0% |
| Debt Service Charge | - | - | - | - | 0.0% |
| Water Turn on Charge | 7,050 | 6,525 | 6,000 | 5,000 | -16.7% |
| Returned Check Charge | 1,040 | 1,140 | 1,000 | 1,000 | 0.0% |
| Penalties | 64,823 | 60,349 | 68,400 | 60,000 | -12.3% |
| S W Depr Fund Revenues | 383,096 | 369,118 | 382,000 | 375,000 | -1.8% |
| Tap in Fees | - | - | - | - | 0.0% |
| Sec Dep Lost Delinquent Account | - | - | - | - | 0.0% |
| Meter Sales | 700 | 1,000 | 500 | 500 | 0.0% |
| S W Administrative Fee | 14,872 | 29,535 | 27,000 | 25,000 | -7.4% |
| Grants | - | 25,000 | - | - | 0.0% |
| Miscellaneous | 2,359 | 51,688 | 1,000 | 1,500 | 50.0% |
| Capital Contributions | 836,310 | - | - | - | 0.0% |
| Total Revenue | \$ 2,881,538 | \$ 1,925,501 | \$ 2,070,400 | \$ 2,053,540 | 6.6% |
| Expenditures | | | | | |
| Dept. Supervisor | \$ 46,250 | \$ 47,875 | \$ 49,543 | \$ 51,029 | 3.0% |
| Full Time Employees | 269,097 | 266,714 | 295,000 | 303,850 | 3.0% |
| Part Time Employees | 465 | 6,734 | - | 36,050 | 100.0% |
| Overtime | 42,955 | 50,706 | 58,500 | 60,255 | 3.0% |
| Holiday Pay | - | - | - | - | 0.0% |
| Contract Services | 8,546 | 5,452 | 10,000 | 10,000 | 0.0% |
| Lawn Care Services | 7,083 | 7,211 | 10,000 | 10,000 | 0.0% |
| Employers FICA/IMRF | 59,251 | 56,836 | 68,000 | 70,040 | 3.0% |
| Unemployment Insurance | - | - | 5,000 | 5,000 | 0.0% |
| Printing and Advertising | 9,900 | 7,469 | 10,000 | 10,000 | 0.0% |
| Office Supplies | 1,774 | 1,186 | 2,500 | 2,000 | -20.0% |
| Copier Supplies/Maintenance | - | - | 1,000 | 1,000 | 0.0% |
| Postage | 10,519 | 10,148 | 11,000 | 12,000 | 9.1% |
| Telephone | 27,029 | 27,455 | 25,000 | 25,000 | 0.0% |
| Water/Sewer System Alarm | - | - | - | 1,500 | 100.0% |
| Dues Subscriptions Memberships | 561 | 470 | 1,500 | 1,000 | -33.3% |
| Legal Services | 3,800 | 7,375 | 2,500 | 3,500 | 40.0% |
| Group Insurance and Hospital | 36,755 | 75,323 | 80,500 | 45,000 | -44.1% |
| Workmen's Comp Insurance | 70,000 | 50,000 | 50,000 | 70,000 | 40.0% |
| Liability Insurance | - | - | - | - | 0.0% |
| Utilities | 9,406 | 5,383 | 10,000 | 7,000 | -30.0% |
| Personnel Training | 198 | 2,497 | 1,500 | 2,500 | 66.7% |
| Travel Lodging meals | 551 | 1,507 | 500 | 1,000 | 100.0% |
| Public Education Programs | - | - | 3,000 | 3,000 | 0.0% |
| Physicals | - | 390 | 1,500 | 2,000 | 33.3% |
| Gas and Oil | 18,559 | 14,600 | 35,000 | 25,000 | -28.6% |
| Energy for Pumping | 50,046 | 35,378 | 60,000 | 35,000 | -41.7% |
| Chemicals | 20,902 | 14,433 | 25,000 | 20,000 | -20.0% |
| Storage Building | - | 55,227 | 125,000 | 140,000 | 12.0% |
| IEPA Loan Project | - | 9,156 | - | - | 0.0% |
| EDA Grant | - | 25,133 | - | - | 0.0% |
| Concrete Bins at P.W. | - | - | 10,000 | 10,000 | 0.0% |



REVENUE & EXPENDITURES FUND

Sewer & Water Fund

| Account Name | 2010-2011 Actual | 2011-2012 Actual | 2011-2012 Budget | 2012-2013 Budget | % Change |
|--|---------------------|---------------------|-----------------------|-----------------------|-------------|
| Repair/Maint Communication | 1,170 | 810 | 1,500 | 1,500 | 0.0% |
| Repair/Maint Water System | 95,527 | 95,266 | 150,000 | 150,000 | 0.0% |
| Repair/Maint Vehicles | 32,975 | 16,670 | 25,000 | 25,000 | 0.0% |
| Repair/Maint Gen Tools/Equip | 11,203 | 17,383 | 15,000 | 15,000 | 0.0% |
| Repair/Maint Municipal Buildings | 1,437 | 4,446 | 25,000 | 15,000 | -40.0% |
| Maint Municipal Grounds | 2,688 | 13,113 | 10,000 | 10,000 | 0.0% |
| Repair/Maint Sewer System | 56,592 | 98,729 | 200,000 | 200,000 | 0.0% |
| Purchase Gen'l Tools/ Equipment | 11,545 | 5,240 | 15,000 | 10,000 | -33.3% |
| Purchase Personnel Equipment | 6,317 | 4,333 | 5,000 | 5,000 | 0.0% |
| SCADA System Upgrade | - | - | - | - | 0.0% |
| Water Purchases/Chicago Hts | 196,660 | 162,352 | 250,000 | 400,000 | 60.0% |
| Public Infr/Wtr Main Loop | - | - | 5,000,000 | 5,000,000 | 0.0% |
| Water System Improvement | - | - | - | - | 0.0% |
| Comp Programs/Equipment | 728 | 6,300 | 35,000 | 35,000 | 0.0% |
| Water Meter Program | 50,758 | 42,613 | 75,000 | 50,000 | -33.3% |
| New Roof WP1 | - | - | 10,000 | 10,000 | 0.0% |
| O & M Chicago Heights | 4,362 | 20,508 | 35,000 | 18,000 | -48.6% |
| Purchase of Vehicles | 12,961 | 2,777 | 100,000 | 275,000 | 175.0% |
| Engineering Services | 12,358 | 4,312 | 40,000 | 25,000 | -37.5% |
| Communications Equipment | - | 1,082 | 3,000 | 3,000 | 0.0% |
| Debt Service/Chicago Heights | - | - | - | - | 0.0% |
| 2010 Bond Expense | - | 100,000 | 150,000 | 150,000 | 0.0% |
| Depreciation Expense | 225,198 | - | - | - | 0.0% |
| Homewood Disposal | 8,055 | 9,136 | 10,000 | 10,000 | 0.0% |
| Transfer Out | - | - | - | - | 0.0% |
| Miscellaneous | 813 | 2,364 | 2,000 | 2,500 | 25.0% |
| SW Force Main Replacement | - | - | 2,500,000 | 2,500,000 | 0.0% |
| Capitalized Items | - | - | - | - | 0.0% |
| Total Expenditures | \$ 1,424,994 | \$ 1,392,093 | \$ 9,608,043 | \$ 9,872,724 | 2.8% |
| Excess/(Deficiency) of Revenues over Expenditures | \$ 1,456,545 | \$ 533,408 | \$ (7,537,643) | \$ (7,819,184) | 3.7% |
| Fund Reserves Utilized | - | - | 7,537,643 | 7,819,184 | 3.7% |
| Net Revenues over Expenditures | \$ 1,456,545 | \$ 533,408 | \$ - | \$ - | - |

*Actual as of March 31, 2012



REVENUE & EXPENDITURES BY FUND

Enterprise Fund

Glenwoodie Golf Course

| Account Name | 2010-2011 Actual | 2011-2012 Actual | 2011-2012 Budget | 2012-2013 Budget | % Change |
|------------------------------|---------------------|---------------------|---------------------|---------------------|--------------|
| Revenue | | | | | |
| Property Taxes | \$ 272,454 | \$ 1,752 | \$ - | \$ 415,083 | 100.0% |
| IMRF & FICA Reimbursement | 52,290 | - | 60,000 | 64,500 | 7.5% |
| Food-Restaurant | 30,941 | 42,211 | 65,000 | 50,000 | -23.1% |
| Food-Banquet | 37,661 | 50,579 | 40,000 | 55,000 | 37.5% |
| Food-Beverage Cart | 1,289 | 927 | 2,500 | 2,500 | 0.0% |
| Beverage-Rest-Non-Alcohol | 23,630 | 21,087 | 30,000 | 25,000 | -16.7% |
| Beverage-Rest-Alcohol | 90,383 | 126,445 | 125,000 | 125,000 | 0.0% |
| Beverage-Banquet-Non-Alcohol | 386 | 6,119 | 2,000 | 3,500 | 75.0% |
| Beverage-Banquet-Alcohol | 13,020 | 30,822 | 17,000 | 25,000 | 47.1% |
| Beverage-Cart-Non-Alcohol | 9,315 | 6,002 | 12,000 | 6,500 | -45.8% |
| Beverage-Cart-Alcohol | 34,703 | 21,542 | 50,000 | 45,000 | -10.0% |
| Facility Rent | 800 | 19,684 | 1,500 | 20,000 | 1233.3% |
| Green Fees | 415,882 | 470,568 | 550,000 | 550,000 | 0.0% |
| Season Passes | 25,895 | 20,409 | 48,000 | 20,000 | -58.3% |
| Golf Car Rental | 174,758 | 198,730 | 260,000 | 220,000 | -15.4% |
| Driving Range | 48,418 | 38,686 | 80,000 | 55,000 | -31.3% |
| Club Rentals | 647 | 312 | 1,000 | 300 | -70.0% |
| Pull Carts | 279 | 119 | 300 | 250 | -16.7% |
| Instruction Fee | 1,524 | 2,165 | 3,000 | 3,000 | 0.0% |
| Prepaid Green Fees | - | 11,861 | - | 20,000 | 100.0% |
| Golf Services | 10,427 | 16,976 | 5,000 | 15,000 | 200.0% |
| Golf Merchandise | 58,106 | 52,442 | 60,000 | 60,000 | 0.0% |
| First Tee Program | - | - | - | 15,000 | 100.0% |
| Tobacco Charges | 1,051 | 1,903 | 1,500 | 2,000 | 33.3% |
| Interest Income | 3,517 | 198 | 500 | 500 | 0.0% |
| Cell Tower Rental | 49,589 | 42,421 | 35,000 | 39,265 | 12.2% |
| Park Program Events | 4,061 | - | - | - | 0.0% |
| Bridal Show Tickets | - | 155 | - | - | 0.0% |
| Bond Proceeds | - | - | - | - | 0.0% |
| Transfer - In | - | - | - | - | 0.0% |
| Miscellaneous | 8,053 | 14,239 | 20,000 | 15,000 | -25.0% |
| Capital Contributions | 2,441,500 | - | - | - | 0.0% |
| Total Revenue | \$ 3,810,579 | \$ 1,198,355 | \$ 1,469,300 | \$ 1,852,398 | 26.1% |

Expenditures

General Expense

| | | | | | |
|---------------------------|-----------|----------|-----------|-----------|--------|
| Unemployment Insurance | \$ 18,290 | \$ 4,495 | \$ 15,000 | \$ 15,000 | 0.0% |
| Bond Service Fees | 350 | - | - | - | 0.0% |
| Data Processing | 6,060 | 5,287 | 6,200 | 6,200 | 0.0% |
| Legal Services | - | 825 | - | 1,000 | 100.0% |
| Insurance | 17,817 | - | 15,000 | - | 0.0% |
| Liability Insurance | - | 26,911 | 15,000 | 15,000 | 0.0% |
| Donations/Memorials | - | 14,000 | - | - | 0.0% |
| Engineering Services | - | - | - | - | 0.0% |
| Direct TV Expense | 603 | 3,787 | 1,500 | 3,300 | 120.0% |
| 2010 Bond Expense | - | - | 100,000 | 100,000 | 0.0% |
| Debt G. O. Bond-Principle | - | - | - | - | 0.0% |



REVENUE & EXPENDITURES BY FUND

Enterprise Fund

Glenwoodie Golf Course

| Account Name | 2010-2011 Actual | 2011-2012 Actual | 2011-2012 Budget | 2012-2013 Budget | % Change |
|--------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------|
| Debt G. O. Bond-Interest | 270,767 | - | - | - | 0.0% |
| Interest Expense | 5,194 | - | - | - | 0.0% |
| Amortization Expense | 95,892 | - | - | - | 0.0% |
| Depreciation Expense | 184,067 | - | - | - | 0.0% |
| Cash Over/Short | (107) | 368 | - | - | 0.0% |
| Transfer Out | - | - | - | 217,483 | 0.0% |
| Loss on Disposal/Fixed Assets | 588,743 | - | - | - | 0.0% |
| Total General Expenses | \$ 1,187,676 | \$ 55,673 | \$ 152,700 | \$ 357,983 | 134.4% |
| Golf Course Maintenance | | | | | |
| Dept. Supervisor | \$ 78,955 | \$ 75,661 | \$ 81,100 | 83,533 | 3.0% |
| FT Employees | 107,783 | 99,631 | 104,000 | 107,120 | 3.0% |
| PT Employees | 59,310 | 59,898 | 85,000 | 77,250 | -9.1% |
| Contract Services | - | 211 | 2,000 | 1,000 | -50.0% |
| Employers FICA & IMRF | 33,974 | 31,774 | 37,000 | 35,000 | -5.4% |
| Office Supplies | 115 | 428 | 300 | 500 | 66.7% |
| Dues Subscriptions, Memberships | 520 | 540 | 700 | 700 | 0.0% |
| Group Insurance and Hospital | 37,085 | 35,750 | 41,500 | 40,000 | -3.6% |
| Utilities | 8,814 | 2,913 | 2,500 | 3,000 | 20.0% |
| Personnel Training | - | 610 | 1,000 | 1,000 | 0.0% |
| Travel Lodging & Meals | - | 555 | 1,000 | 1,000 | 0.0% |
| Uniforms | 1,001 | 1,295 | 2,200 | 2,200 | 0.0% |
| Gas and Oil | 33,434 | 28,542 | 50,000 | 50,000 | 0.0% |
| Chemicals | 48,076 | 64,071 | 50,000 | 50,000 | 0.0% |
| Repair/Maint Vehicles | 1,963 | 809 | 2,500 | 3,000 | 20.0% |
| Repair/Maint Turf Equip | 18,502 | 13,466 | 20,000 | 12,000 | -40.0% |
| Repair/Maint Buildings | 1,802 | 1,639 | 2,000 | 2,000 | 0.0% |
| Equipment Rental | 3,323 | 1,718 | 3,000 | 4,000 | 33.3% |
| Repair/Maint Irrigation System | 1,621 | 8 | 2,000 | 3,000 | 50.0% |
| Landscaping | 13,101 | 4,182 | 15,000 | 25,000 | 66.7% |
| Maint - Municipal Grounds | - | 164 | - | 250 | 100.0% |
| Purchase Gen'l Tools/Equip | 2,453 | 4,424 | 3,000 | 2,000 | -33.3% |
| Safety Equipment | 289 | 696 | 500 | 500 | 0.0% |
| Licenses and Permits | - | - | - | 500 | 100.0% |
| Fertilizer | 16,981 | 38,669 | 35,000 | 38,000 | 8.6% |
| Course/Range/Shop Supplies | 3,313 | 3,345 | 2,500 | 2,500 | 0.0% |
| Capital Equipment | 38,074 | 1,100 | - | 1,000 | 100.0% |
| Capital Improvements | - | - | - | 6,000 | 100.0% |
| Equipment Lease Payments | 17,861 | 39,749 | 65,000 | 65,000 | 0.0% |
| Miscellaneous | 1,027 | 210 | 2,500 | 2,500 | 0.0% |
| Capitalized Items | - | - | 30,000 | - | -100.0% |
| Total Golf Course Maintenance | \$ 529,378 | \$ 512,056 | \$ 641,300 | \$ 619,553 | -3.4% |
| Pro-shop | | | | | |
| Department Supervisor | \$ 48,960 | \$ 46,104 | \$ 50,000 | \$ 51,640 | 3.3% |
| Full Time Employees | 43,328 | 60,133 | 75,000 | 50,058 | -33.3% |
| Part Time Employees | 58,906 | 127,408 | 75,000 | 60,000 | -20.0% |
| Contract Services | - | 16,089 | - | - | 0.0% |
| Instruction | 1,640 | 3,023 | 2,000 | 3,000 | 50.0% |



REVENUE & EXPENDITURES BY FUND

Enterprise Fund

Glenwoodie Golf Course

| Account Name | 2010-2011 Actual | 2011-2012 Actual | 2011-2012 Budget | 2012-2013 Budget | % Change |
|--------------------------------|---------------------|---------------------|---------------------|---------------------|-------------|
| Employers FICA/IMRF | 24,424 | 30,787 | 19,000 | 25,000 | 31.6% |
| Printing and Advertising | 10,253 | 12,619 | 8,500 | 15,000 | 76.5% |
| Office Supplies | 462 | 3,399 | 1,000 | 3,500 | 250.0% |
| Postage | - | - | - | 1,000 | 100.0% |
| Telephone | 5,347 | 5,081 | 6,000 | 6,000 | 0.0% |
| Dues Subscriptions Memberships | 6,940 | 1,483 | 5,000 | 5,000 | 0.0% |
| Group Insurance and Hospital | 16,306 | 15,818 | 16,500 | 16,500 | 0.0% |
| Marketing/Bus Development | 546 | 21,869 | 7,500 | 15,000 | 100.0% |
| Utilities | 15,213 | 24,953 | 45,000 | 30,000 | -33.3% |
| Personnel Training | 1,431 | 5,584 | 2,000 | 10,000 | 400.0% |
| Travel Lodging Meals | 808 | 2,876 | 1,000 | 1,500 | 50.0% |
| Repair/Maint Golf Cars | 276 | 8,962 | 500 | 3,000 | 500.0% |
| Repair/Maint-Gen Tools/Equip | 2,784 | 2,415 | 500 | 1,500 | 200.0% |
| Repair/Maint-Buildings | 4,112 | 14,837 | - | 5,000 | 100.0% |
| Equipment Rental | 1,000 | 106 | 500 | 500 | 0.0% |
| Purchase - G/C Range Equipment | - | 482 | 15,000 | 1,000 | -93.3% |
| Computer Programs/Equipment | - | 2,220 | 14,000 | 8,100 | -42.1% |
| Golf Car Lease | (0) | 45,528 | 43,000 | 45,000 | 4.7% |
| COGS Golf Merchandise | 27,410 | 36,923 | 30,000 | 45,000 | 50.0% |
| Cleaning Services | - | 12,492 | 5,000 | 2,000 | -60.0% |
| Managers Buy/Promotions | - | 14,337 | - | 5,000 | 0.0% |
| COGS Special Orders | 11,621 | 17,191 | 15,000 | 15,000 | 0.0% |
| Bank Charges | 12,702 | 11,720 | 12,000 | 12,000 | 0.0% |
| Course/Range/Shop Supplies | 4,456 | 6,005 | 5,000 | 5,000 | 0.0% |
| Capital Improvements | 5,100 | 436 | - | 2,000 | 100.0% |
| Jr. Golf Expense/First Tee | 1,391 | 1,429 | 2,000 | 15,000 | 650.0% |
| Equipment Lease Payments | 586 | 3,617 | - | 5,000 | 100.0% |
| Depreciation Expense | - | - | - | - | 0.0% |
| Uniforms | - | - | - | 2,000 | 0.0% |
| Miscellaneous | 32 | 2,259 | 1,000 | 500 | -50.0% |
| Total Pro-shop | \$ 306,033 | \$ 558,185 | \$ 457,000 | \$ 465,798 | 1.9% |
| Food and Beverage | | | | | |
| Department Supervisor | \$ - | \$ 27,745 | \$ - | \$ 60,000 | 100.0% |
| FT Employees | - | - | - | - | 0.0% |
| Part Time Employees | 29,025 | 59,360 | 45,000 | 48,000 | 6.7% |
| Employers FICA/IMRF | 1,986 | 7,663 | 4,000 | 2,500 | -37.5% |
| Cleaning Supplies | - | 125 | - | 5,000 | 100.0% |
| Uniforms | - | 3,703 | 2,000 | 3,500 | 75.0% |
| Repair/Maint-Gen Tools/Equip | 1,991 | 2,829 | 1,000 | 1,000 | 0.0% |
| Equipment Rental | - | 230 | - | 1,000 | 100.0% |
| Computer - Programs | - | 585 | - | 2,000 | 100.0% |
| Licenses and Permits | 500 | 500 | 500 | 500 | 0.0% |
| Linen Service | - | 2,741 | - | 10,000 | 100.0% |
| Tobacco Products | 664 | 1,109 | 1,000 | 1,500 | 50.0% |
| COGS- Food | 40,203 | 83,397 | 50,000 | 50,000 | 0.0% |
| COGS-Non Alcoholic Beverage | 9,658 | 11,472 | 12,000 | 12,000 | 0.0% |
| COGS-Alcoholic Beverage | 38,719 | 58,367 | 45,000 | 60,000 | 33.3% |
| Miscellaneous - Food supplies* | 4,050 | 17,168 | 7,500 | 16,000 | 113.3% |



REVENUE & EXPENDITURES BY FUND

Enterprise Fund

Glenwoodie Golf Course

| Account Name | 2010-2011 Actual | 2011-2012 Actual | 2011-2012 Budget | 2012-2013 Budget | % Change |
|--|---------------------|---------------------|---------------------|---------------------|----------------|
| Total Food and Beverage | \$ 126,796 | \$ 276,994 | \$ 168,000 | \$ 273,000 | 62.5% |
| Glenwoodie Banquet | | | | | |
| Department Supervisor | \$ - | \$ - | \$ 45,000 | \$ - | -100.0% |
| Part Time Employees | - | - | - | 45,000 | 100.0% |
| Employers FICA & IMRF | - | - | 8,000 | 2,000 | -75.0% |
| Uniforms | - | - | - | - | 0.0% |
| Cleaning Services | - | 6,985 | 18,000 | 5,000 | -72.2% |
| Linen Service | - | 375 | - | 5,000 | 100.0% |
| Kitchen/Bar Equipment | - | - | 118,795 | 2,000 | -98.3% |
| Walk in Cooler/Freezer | - | - | 16,865 | - | -100.0% |
| 8 Tap Direct Draw | - | - | 7,809 | - | -100.0% |
| Tableware | - | - | 159,408 | 25,000 | -84.3% |
| Bar Tables/Chairs | - | - | 4,000 | 18,564 | 364.1% |
| COGS-Non Alcoholic Beverages | - | - | 4,000 | 9,000 | 125.0% |
| COGS-Alcoholic Beverages | - | - | 18,000 | 21,000 | 16.7% |
| Misc Food Supplies | - | 152 | 3,500 | 3,500 | 0.0% |
| Total Glenwoodie Banquet | \$ - | \$ 7,511 | \$ 403,377 | \$ 136,064 | -66.3% |
| Total Expenditures | \$ 2,149,884 | \$ 1,410,420 | \$ 1,822,377 | \$ 1,852,398 | 1.6% |
| Excess/(Deficiency) of Revenues over Expenditures | \$ 1,660,695 | \$ (212,065) | \$ (353,077) | \$ (0) | -100.0% |
| Fund Reserves Utilized | - | 212,065 | 353,077 | - | -100.0% |
| Net Revenues over Expenditures | \$ 1,660,695 | \$ - | \$ - | \$ (0) | - |

*Actual as of March 31, 2012